

Core Precinct Concept Plan

7.12 Precinct Development Stage 1

Stage 1 of the precinct redevelopment provides connections to the new station building on the southern side of the tracks allowing greater access to the station facilities including a pedestrian overpass ensuring people do not have to walk to Gillies Street to cross the tracks.

The land directly in front of the southern station will be designed as a public forecourt catering for passengers arriving and leaving on the train and creating a clear and visible station entry. To the east of the forecourt, connecting it with Gillies Street North and the bus stops is a public plaza providing opportunities for increased public open space, tree planting and landscaping.

To the west of the station is new at-grade commuter parking allowing increased ease of access for those arriving at the station from the south. The car parking has the potential to turn into a multi-deck car park in the future, subject to further design investigation.

On the northern side of the station, the existing bus interchange will be upgraded and increased commuter car parking provided. The streetscape of the entry road and Learmonth Road are proposed to have additional tree planting, increasing the canopy coverage of the area in line with Council's goal of 40% tree canopy coverage as well as providing a clear and pleasant entry statement for the station.

- Key**
- Core Precinct Boundary
 - Station Forecourt
 - Potential Multi-Deck Car Park
 - Potential General Mixed-use
 - Small Retail Opportunity
 - Open Space | Recreation
 - Railway Station
 - Shared Path (Bicycles + Pedestrians)

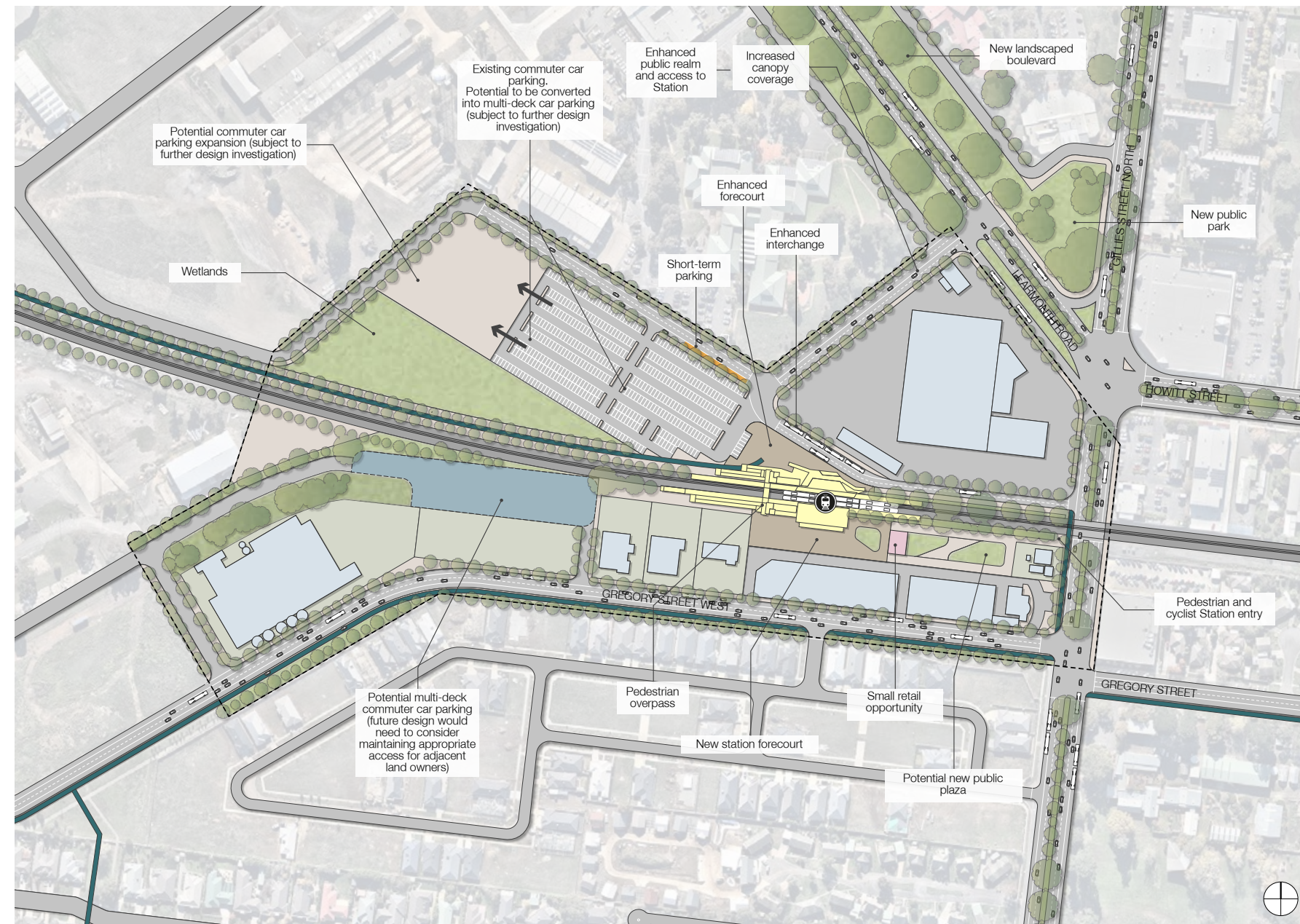


Figure 55: Core Precinct Concept Plan - Stage 1

Core Precinct Concept Plan

7.13 Precinct Development Stage 2

Stage 2 of the precinct redevelopment on the southern side proposes a multi-deck car park at the corner of Gillies Street North and Gregory Street West. The car park will be wrapped with tenancies at the ground floor reducing the visual impact of car parking on the new public space and station entry.

The station forecourt will be expanded to provide direct access from Gregory Street West to the station. Primarily a pedestrian and cyclist only space, the forecourt will contain 'bus and taxi only' one-way roads to provide safe and easy access for commuters. The layout of roads will ensure pedestrians exiting the station will have an uninterrupted path to the footpath minimising conflict between vehicles and people.

There is potential for the surrounding lots to provide a mix of uses appropriate to their prime location near the station and bus interchange, including indoor recreation facilities, retail, community and residential uses.

To the north of the station, re-configured short-term parking with increased capacity is proposed in collaboration with a retail and commercial opportunity.

- Key**
- Core Precinct Boundary
 - Station Forecourt
 - Station Forecourt + Bus Interchange
 - Potential Multi-Deck Car Park
 - Potential General Mixed-use
 - Potential Residential-focussed Mixed-use
 - Potential Residential
 - Open Space | Recreation
 - Railway Station
 - Shared Path (Bicycles + Pedestrians)

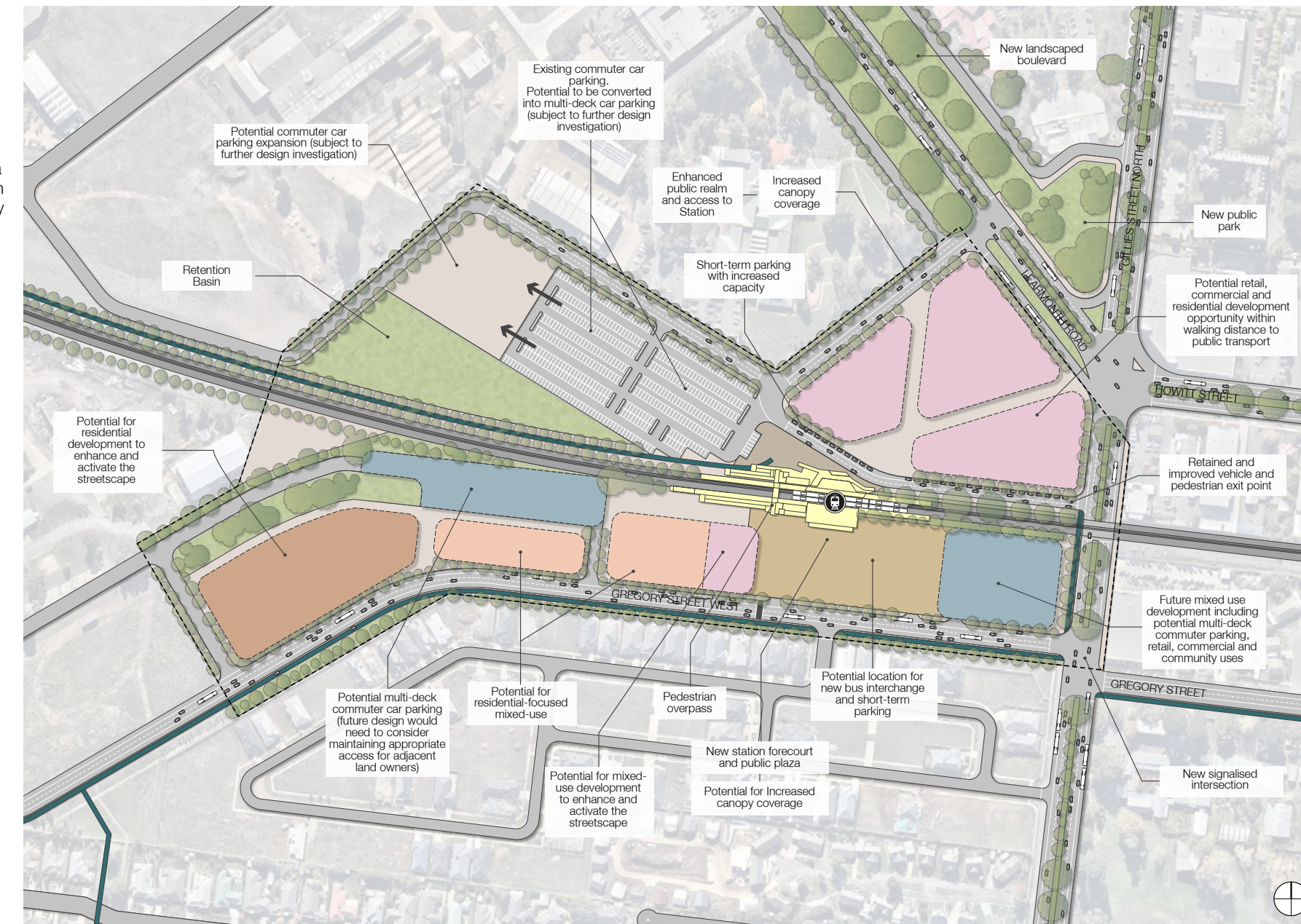


Figure 56: Core Precinct Concept Plan - Stage 2

Implementation Plan

8

Implementation Plan

8.1 Overview

The draft Master Plan has been developed to stimulate thinking and ideas from the community and stakeholders. It sets in place a vision to guide the long-term development of the Wendouree Railway Station Precinct as it seeks to accommodate the projected growth for the area. There is a great deal of work involved in bringing these ideas to reality. Some of these are outlined in this chapter and will be further explored in the final Master Plan.

The successful implementation of the Master Plan will require a series of planning and policy initiatives, which have been categorised and organised per Figure 57. Early initiatives and public realm works are expected to establish the conditions to attract investment, forming a catalyst for further redevelopment and revitalisation of the precinct over time.

Medium and longer-term development opportunities will capitalise on the initial initiatives. Delivery of these opportunities will be influenced by economic, market and land use conditions, availability of land, and future commercial and residential development demand.

Initiative	Action	Type of Action	Responsibility	Stakeholder	Timeframe
Highlights an initiative which contributes to achieving the Master Plan vision	Describes how and where an initiative will be delivered	Advocacy: actions that need active support and promotion	Nominates the authority responsible for delivering the initiative	Nominates stakeholders that are key in delivering the initiative	Short: initiative to be delivered within 3 years
		Policy Review: actions that require statutory support through policy review or amendments to the Planning Scheme			Medium: initiative to be delivered within 4 to 7 years
		Analysis: actions that require a more detailed investigation process before it can be delivered			Long: initiative to be delivered within 8+ years
		Works: actions regarding building and works			

Figure 57: Implementation Plan Structure

Implementation Plan

8.2 Future Actions for Implementation of Master Plan

Initiative	Action	Type of Action	Responsibility	Stakeholders	Timeframe	
Placemaking and Management (PM)						
PM1	Promote Wendouree Station as a transit-oriented/sustainable precinct	Identify and communicate the precinct's opportunities to the local community and the development sector, ensuring branding and marketing message is underpinned by strong promotion of improved public transport and sustainable development	Advocacy	City of Ballarat	-	Short
PM2	Review Wendouree Major Activity Centre Boundary	Review the <i>Ballarat Activity Centres Strategy (2012)</i> to incorporate the Wendouree Station Core Precinct into the Wendouree Major Activity Centre	Policy Review	City of Ballarat	-	Short
Access and Movement (AM)						
AM1	Establish a street hierarchy	Establish a clear hierarchy of streets through detailed design and careful management of traffic movement within the precinct as part of the Ballarat Integrated Transport Plan	Analysis Works	City of Ballarat	RRV	Short
AM2	Pedestrian permeability	Investigate opportunities to deliver improved pedestrian connections and staged construction of improved pedestrian and cycle infrastructure	Advocacy Works	City of Ballarat	VicTrack	Short/Medium
AM3	Re-opening of Gregory Street West	Undertake the re-opening of Gregory Street West	Works	City of Ballarat	RRV	Underway
AM4	Traffic modelling	Prepare traffic analysis report to assess traffic demand associated with future development	Analysis	City of Ballarat	RRV	Short
AM5	Bicycle network upgrades	Building on the work undertaken in this Master Plan, <i>Ballarat Cycling Action Plan (2017)</i> and <i>Ballarat Safer Cycling Connection (2017)</i> documents, conduct a detailed, site-specific appreciation of existing bicycle use and provision, and develop a strategy to improve access and ease of use for cyclists in the precinct	Analysis Works	City of Ballarat	RRV DoT	Short
AM6	Wider Precinct road network	Advocate for direct connections between the Wendouree Railway Station to the industrial area. Investigate establishing a pedestrian or shared use path as the initial connection priority with a potential road connection in the longer term	Advocacy Works	City of Ballarat	RRV DoT VicTrack	Short

Implementation Plan

Initiative	Action	Type of Action	Responsibility	Stakeholders	Timeframe	
Land Use and Activities (LA)						
LA1	Identify potential land for rezoning	Identify land parcels that have potential to be rezoned to uses that will contribute to achieving the vision for the precinct, and conduct associated rezoning process	Analysis Policy Review	City of Ballarat	VicTrack Landowners	Short
LA2	Encourage mixed-use	Review Planning Scheme land use zones to encourage mixed-use development within the Core Precinct, especially near the train station	Advocacy Policy Review	City of Ballarat	VicTrack Landowners	Short
LA3	Economic and market analysis	Undertake a further economic and market analysis to inform strategies concerning the location and intensity of particular uses and activities, especially within the Core Precinct	Analysis	City of Ballarat	-	Short
LA4	Audit industrial land	Ensure an Environmental Audit Overlay is applied to any industrial land that is rezoned to allow for sensitive uses	Policy Review	City of Ballarat	-	Short
LA6	Community centre	Investigate opportunities for improvements on existing council-owned community centre at the intersection of Learmonth Road and Gillies Street North	Analysis	City of Ballarat	-	Medium
LA7	Industrial land review	Review of industrial land between Flax Mill Swamp and the Core Precinct for potential to accommodate residential land use	Analysis	City of Ballarat	Landowners	Long
LA8	Flax Mill Swamp Wildlife Reserve	Create a master plan for the Flax Mill Swamp to enhance and protect flora and fauna, increase amenity and include ways to potentially increase water inflows to the reserve	Analysis Policy	DELWP	Parks Victoria City of Ballarat	Medium
Public Transport (PT)						
PT1	Public transport requirements	Engage with public transport agencies and operators to determine public transport requirements and availability of VicTrack-owned land for potential use for public realm improvements	Analysis	City of Ballarat	VicTrack V/Line DoT PTV	Short
PT2	Bus operation	Ensure the needs of city buses and coaches are aligned and integrated with the Master Plan initiatives, especially regarding potential new bus routes and interchanges	Analysis	PTV	VicTrack V/Line CDC-Victoria DoT	Short
PT3	Bus stops and associated infrastructure	Complete an operational review and detailed design of bus stops in consultation with key stakeholders, including weather protection, lighting, furniture and signage	Analysis Advocacy	PTV	VicTrack V/Line CDC-Victoria DoT	Short
PT4	Wendouree Station works	Deliver track duplication, construction of a second southern platform, pedestrian overpass, stairs, lifts and ramps	Works	Rail Projects Victoria	VicTrack V/Line CDC-Victoria DoT PTV City of Ballarat	Short (underway)
PT5	Level crossing removal	Engage with public transport agencies to advocate for a level crossing removal at Gillies Street North	Advocacy	City of Ballarat	RRV DoT VicTrack	Short

Implementation Plan

Initiative	Action	Type of Action	Responsibility	Stakeholders	Timeframe	
Built Form (BF)						
BF1	Built form guidelines	Undertake built form testing and prepare built form guidelines for the precinct	Policy Review	City of Ballarat	-	Short
BF2	Precinct legibility and wayfinding	Adopt built form guidelines to deliver a cohesive and compact precinct. Explore opportunities for buildings, landscape and civic spaces to improve the legibility and wayfinding of the precinct	Advocacy Policy Review	City of Ballarat	-	Short
BF3	Strengthen the urban fabric	Ensure the Planning Scheme requires careful consideration and management of proposals for land subdivision and amalgamation to promote walkability outcomes within the precinct	Policy Review	City of Ballarat	-	Short
		Remove voids in the urban fabric by encouraging subdivision of large land parcels for medium-density development with active frontages within the Core Precinct	Advocacy	City of Ballarat	Landowners	Medium
BF4	Fine-grain urban fabric	Encourage the delivery of a fine-grain pedestrian network through the introduction of laneways and arcades within new development in the Core Precinct	Advocacy	City of Ballarat	Landowners	Medium
BF5	Built form scale	Prepare design guidelines to ensure the Planning Scheme allows built form that can accommodate increased density, while creating a 'village character' and providing a pedestrian scale to streetscapes	Policy Review	City of Ballarat	-	Short
BF6	Sustainable design	Set minimum standards and design requirements for sustainable development such as a minimum Green Star Ratings	Advocacy Policy Review	City of Ballarat	-	Short

Implementation Plan

Initiative	Action	Type of Action	Responsibility	Stakeholders	Timeframe	
Public Realm (PR)						
PR1	Gateways	Engage with public transport agencies and operators to ensure the design approach adopted at the train station and bus interchange creates a sense of arrival for commuters and visitors	Advocacy	City of Ballarat	VicTrack V/Line DoT PTV	Short
PR2	Streetscapes	Prepare detailed streetscape design guidelines including paving, lighting, signage, furniture, weather protection, etc	Policy Review	City of Ballarat	-	Short
PR3	Views	Incorporate into the Planning Scheme provisions to create and protect key view lines into the precinct, especially towards the train station	Policy Review	City of Ballarat	-	Short
PR4	Station forecourts	Prepare detailed design of station forecourts as key places of public realm to provide a new civic heart for the precinct	Analysis Policy Review	City of Ballarat	VicTrack DoT	Short
PR5	Learmonth Road landscaped boulevard	Explore the opportunity for Learmonth Road to become a major landscaped boulevard aligned with the 'VicRoads Tree Planting Policy' and prepare associated detailed design	Advocacy Policy Review	Regional Roads Victoria	City of Ballarat	Long

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10.2. COUNCIL PLAN PROGRESS REPORT - QUARTER 4

Division: Innovation and Organisational Improvement
Director: Cameron Cahill
Author/Position: Cameron Cahill – Director Innovation and Organisational Improvement

OFFICER RECOMMENDATION**Council resolves to:**

- 1. Note the progress report for the Council Plan 2017-2021.**

EXECUTIVE SUMMARY

The purpose of this report is to present the progress update of Council's performance against the Council Plan 2017-2021. The period reported is from April 2019 to June 2019 (Quarter 4).

The three-month performance report, provided as an attachment, offers a summary of the progress against the four Council Plan goals; liveability, prosperity, sustainability and accountability.

The intent of this report is to give Councillors and the community the confidence that Council is on track to meet its published commitments.

Highlights from this progress report include:

- Safety projects completed include the Little Bridge Street Pocket Park Project evaluation, Wendouree West Recreation Reserve Safety Activation Project evaluation, Right to the Night Pilot Project evaluation and the Wendouree West Laneway Safety Project evaluation.
- The White Flat Reserve change facilities refurbishment has been completed to provide female friendly facilities and new public toilets.
- The third Ballarat Reconciliation Action Plan was launched in May.
- The Creative City Strategy and Masterplan was adopted, and implementation has now begun.
- The Events, Arts and Culture Strategy was completed and all listed events for 2018/19 have been delivered.

RATIONALE

In accordance with Section 125 of the *Local Government Act 1989*, Council developed and adopted a four-year Council Plan on 28 June 2017.

The plan is a strategic document outlining what the City of Ballarat will do to help achieve Council's and the community's vision for Ballarat as a proud city that is bold, vibrant and thriving.

The plan describes Council's priorities and outcomes for its four-year term and how these will be resourced. It will also help reinforce Ballarat's position as the capital of Western Victoria over coming decades.

The plan has been divided into four goals:

- **Liveability:** Improve the quality of life for our community;
- **Prosperity:** Advance our economic position as the capital of Western Victoria;
- **Sustainability:** Protect, maintain and enhance our built and natural assets; and
- **Accountability:** Provide strong and decisive leadership, and transparent governance.

This report provides the fourth update for the financial year 2018-19 in relation to the actions taken and progress made to achieve these goals and strategic objectives.

Regular reporting to Councillors and the community is a key principle of transparency and good governance. This report will be provided to Council on a quarterly basis and published online for the community to access.

LEGISLATION, COUNCIL PLAN, STRATEGIES AND POLICY IMPACTS

- *Charter of Human Rights and Responsibilities Act 2006;*
- *Local Government Act 1989;* and
- City of Ballarat Council Plan 2017-2021.

REPORTING AND COMPLIANCE STATEMENTS

Implications	Considered in Report?	Implications Identified?
Human Rights	Yes	No
Social/Cultural	Yes	Yes
Environmental/Sustainability	No	No
Economic	No	No
Financial/Resources	Yes	Yes
Risk Management	Yes	Yes
Implementation and Marketing	No	No
Evaluation and Review	No	No

Human Rights – It is considered that this report does not impact on any human rights identified in the *Charter of Human Rights and Responsibilities Act 2006*.

Social/Cultural – The report is provided and made available to the community to increase awareness of the activities of Council, provide a mechanism for transparency and could increase community involvement in decision making at Council level.

Financial/Resources – This report contains no financial implications, however many of the initiatives contained within the Council Plan requires Council to allocate funds in its 2018/19 budget to implement the Council Plan.

Risk Management – Council is required to be compliant with the *Local Government Act 1989* regarding the Council Plan and annual reporting. This quarterly report supports that compliance.

OFFICERS DECLARATIONS OF INTEREST

Council Officers affirm that no direct or indirect interests need to be declared in relation to the matter of this Report.

REFERENCE DOCUMENTS

- Nil

ATTACHMENTS

1. Council Plan-Progress Report Q4 2018 19 [**10.2.1** - 17 pages]



CITY OF BALLARAT
COUNCIL PLAN
Progress Report, Quarter 4 2018-19



CITY OF
BALLARAT 





WHAT IS THE COUNCIL PLAN?

The Council Plan is a strategic document outlining what the City of Ballarat will do to achieve Council's and the community's vision of Ballarat as a proud, bold, vibrant and thriving city. The 2017–2021 plan describes Council's priorities and outcomes for its four-year term, and how these will be resourced.

The Council Plan is underpinned by the Today Tomorrow Together: The Ballarat Strategy, which is a plan for our city until 2040 that outlines the community's vision of a greener, more vibrant and connected Ballarat. The Council Plan is an important document that drives everything the City of Ballarat does over a four-year period.

It sets the vision, priorities and outcomes for Council's term and lists how progress will be measured. The plan guides Council's annual budget, which determines the projects, services, events and other initiatives that will be funded and delivered in the next financial year. Each year, the community has opportunities to have its say on Council's proposed funding.

Council is held accountable for its progress on the Council Plan's outcomes through the City of Ballarat's Annual Report. Council's delivery of the Council Plan ultimately contributes to the community's vision, highlighted in the Ballarat Strategy.

HOW WE WILL TRACK AND MEASURE OUR PROGRESS

Each of the Council Plan goals has a number of measures that will track Council's progress. Council will also report on its progress in completing the four-year priorities.

The measures included in this plan show the most up-to-date information available to Council. It should be noted that many data sets are only updated on a two, three or four yearly cycle. In many cases comparative data does not exist yet.

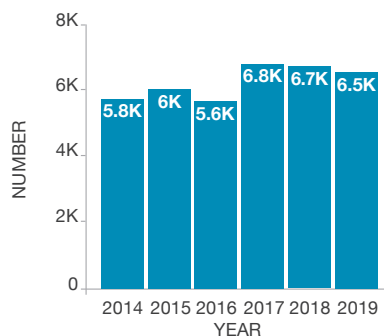
WHAT WE PLAN TO ACHIEVE

GOAL: LIVEABILITY

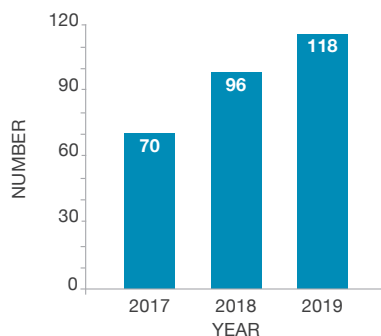
Improve our community's quality of life

We will provide inclusive and accessible public spaces; quality services; and opportunities for our community to participate, feel safe and be active and healthy.





Number of people participating in Active April











Number of local organisations which are members of CoRE (Communities of Respect and Equality)








What we have done

FOUR-YEAR PRIORITY	MEASURE	PROGRESS	COMMENTARY
Strengthen our city by making Ballarat a people and all-age friendly city via improved access, participation, inclusion and respect-based projects and programs	Improved access, participation, inclusion and respect-based projects and programs conducted	In progress 	The Deaf Access Program added hearing loop equipment at six City of Ballarat venues. Ballarat North Community Centre and Brown Hill Hall upgrades featured access improvements. Scoping work took place for a North Gardens Changing Places accessible public toilet. Planning began for a Ballarat Mobility Map update.
Increase community participation through the Social Infrastructure Program implementation, including Miners Rest Community and Sports Facility projects	Miners Rest Community and Sports Facility project complete	In planning 	Discussions have been held with Victorian Government representatives to progress and deliver a Miners Rest Community and Sports Facility.
Increase community participation through the Social Infrastructure Program implementation, including Girrabanya Integrated Community Hub projects	Girrabanya Integrated Community Hub projects complete	In progress 	Attending children were consulted to help design the upgraded outdoor play space. The move to the upgraded kindergarten room was delayed until after school holidays so the children could help design its set-up. All Children's Services programs are about to ask the children what is important to them to also inform service philosophies.
Use community partnerships to create healthy and safe community places, and open passive recreation spaces, including a district level park and inclusive play space at MR Power Park in Sebastopol	A district level park and inclusive play space at MR Power Park in Sebastopol complete	In progress 	Detailed design has been approved for a MR Power Park play space construction. The project delivery plan will now be established with works to begin later this year.

What we have done








FOUR-YEAR PRIORITY	MEASURE	PROGRESS	COMMENTARY
Use community partnerships to create healthy and safe community places, and open passive recreation spaces, including a Wendouree Recreation Reserve Health and Wellbeing Precinct	A Wendouree Recreation Reserve Health and Wellbeing Precinct complete	In planning 	Awaiting further details of a \$7 million Victorian Government funding commitment for the Wendouree Recreation Reserve Renewal Project.
Develop the social capacity of our senior residents by working with internal and external partners to ensure infrastructure accessibility at all places and spaces	Infrastructure accessibility at all places and spaces	In progress 	Engagement with internal partner in the Ballarat Integrated Transport Plan regarding walkability issues. Community consultation session held with 47 community members in attendance.
Develop a learning city by delivering targeted programs and projects, including development of the Library Community Hub of the Future in the Ballarat CBD	Development of a vision and feasibility study for a Library Community Hub of the Future in the Ballarat CBD complete	In planning 	Planning has begun for the Ballarat Library Hub of the Future, with \$1.9 million allocated by City of Ballarat and a Victorian Government Living Libraries funding grant to be applied for in August. If successful, the overall project upgrade will be \$2.6 million.
Develop a learning city by delivering targeted programs and projects, including preparation of a Wendouree Library and Community Hub feasibility study	A Wendouree Library and Community Hub feasibility study complete	In planning 	Wendouree Library and Community Hub planning started through potential site identification.
Develop a learning city by delivering targeted programs and projects, including Intercultural Cities Program participation	Direct participation in the Intercultural Cities Program through learning programs and targeted projects	In progress 	Develop a learning city by delivering targeted programs and projects, including the Intercultural Cities Program. Participated in the Reconciliation Action Plan launch, coordinated the Intercultural Ambassador Program, facilitated Reconciliation Week events including Spoken Stories at the Ballarat Library and the May Language Café, resourced the Intercultural Advisory Committee, Koorie Engagement and Action Group, and the Ballarat Friends of Ainara Committee, recruited 66 Intercultural Employment Pathways Program participants and liaised with 35 businesses/potential employers. Collaborated with Melton and Maribyrnong in Intercultural Cities Symposium planning and delivered Refugee Week activities including a migrant welcome lunch and flag raising and reception.
Develop a learning city by delivering targeted programs and projects, including Bridging the digital divide	Digital competency classes available across the City of Ballarat libraries	Complete 	City of Ballarat libraries deliver a wide range of digital competency classes. They also provide STEM classes for children and young adults, and digital literacy and navigation classes for older adults.
Develop a learning city by delivering targeted programs and projects, including Youth Entrepreneur programs	Youth Entrepreneur programs developed and delivered	In progress 	Training program delivered for business and professional development of youth facilitators, planning for Youth Entrepreneurs 'Inspiration Day' and Sonika Records launched to help young musicians step into a career as freelance performers.
Improve community safety through initiatives such as urban design, public awareness and projects such as CCTV	Completion and evaluation of community safety projects	Complete 	Little Bridge Street Pocket Park Project evaluation complete, Wendouree West Recreation Reserve Safety Activation Project evaluation complete, Right to the Night Pilot Project evaluation complete, Wendouree West Laneway Safety Project evaluation complete.

What we have done

FOUR-YEAR PRIORITY	MEASURE	PROGRESS	COMMENTARY
Create a new Municipal Health and Wellbeing Plan and implement key actions, including developing a regional health charter in partnership with other local LGAs	Regional health charter developed	In progress 	Working collaboratively with other regional health partners on obesity prevention. Currently participating in a joint DHHS, DEWLP and regional council project which looks at improving planning processes for better health outcomes.
Create a new Municipal Health and Wellbeing Plan and implement key actions, including implementing a Council Food Policy	Food Policy implemented	In progress 	Draft Food Strategy was placed on exhibition for one month with minor changes incorporated. The final strategy is due to go before council in August.
Increase participation across all genders and sporting codes by continuing investment in the city's recreational assets, such as Eastern Oval Stage 2 redevelopment	Eastern Oval Stage 2 redeveloped	In progress 	Contracts have been awarded to complete new Eastern Oval LED lighting installation. In consultation with facility user groups, it has been agreed works will commence immediately once the football season finishes to have the lights operational for the November WBBL match.
Increase participation across all genders and sporting codes by continuing investment in the city's recreational assets, such as Ballarat Sports and Events Centre completion	Ballarat Sports and Events Centre complete	In progress 	Final touches are currently being finalised on this facility. BSEC management rights have been awarded to Basketball Ballarat and they will begin operations early in the next financial year.
Increase participation across all genders and sporting codes by continuing investment in the city's recreational assets, such as the White Flat Recreation Reserve Master Plan, and developing the reserve as Ballarat's home of women's football	White Flat Recreation Reserve change rooms and lighting upgrade complete	Complete 	The White Flat Reserve change facilities refurbishment has been completed to provide female friendly facilities and new public toilets.







What we have done




FOUR-YEAR PRIORITY	MEASURE	PROGRESS	COMMENTARY
Plan for future growth, including delivering sport and active living outcomes in Ballarat West	Delivering a sport and active living plan for Ballarat's growth in the west	In progress 	Working with stakeholders and the Victorian Government to develop the Alfredton Recreation Reserve facilities redevelopment scope. The City of Ballarat has committed to a Ballarat Memorial Bowls Club facilities redevelopment, with a Victorian Government \$3.7 million contribution. Once funding agreements have been signed, further detailed design and project planning works will continue.
Plan for sport participation over coming decades by reviewing the Ballarat Recreation and Active Living Strategy	Ballarat Recreation and Active Living Strategy reviewed	In progress 	Draft Active Ballarat Strategy has been completed and will be considered for adoption later this year.
Plan for sport participation over coming decades by reviewing the Ballarat Regional Tennis Strategy	Ballarat Regional Tennis Strategy reviewed	In progress 	A major court re-surfacing project has been completed as first stage Ballarat Regional Tennis Centre improvements. Change room and club facilities re-development concept plans are being developed.
Plan for sport participation over coming decades by reviewing the Ballarat Criterion Cycling Project	Ballarat Criterion Cycling Project reviewed	In planning 	This project is in its planning phase, with a feasibility study completed to inform further works.
Provide positive leadership to promote Ballarat as a Child Friendly City, with a commitment to seek children's input in the decisions that will impact them as future citizens	Opportunities created for children to participate in decision-making	In progress 	Children were involved in strategic planning through Miners Rest Township Plan school student council meetings and community workshops, and school student workshops were held as part of Buninyong Township Plan and Ballarat East Local Area Plan consultation. The Ballarat Integrated Transport Plan – Walking and Pedestrian Network surveys are currently open and seeking input from families.
Provide positive leadership to promote Ballarat as a Child Friendly City, and provide high quality information to assist families to access local community services and support	Information provided to assist families to access local community services and support	In progress 	Parent Place offers a 'one stop shop' to support families with parenting advice and information. Maternal and Child Health and Central Kindergarten Registration postcards have been developed. Playgroup postcards are planned.
Follow a primary prevention approach to prevent violence against women and children as outlined in the Communities of Respect and Equality 2016–2020 plan, of which Council is a signatory	Primary prevention approach to prevent violence against women and children followed	In progress 	Forty female City of Ballarat staff have commenced Australian Women's Leadership individual development programs through Free from Violence grant funding.



What we have done

FOUR-YEAR PRIORITY	MEASURE	PROGRESS	COMMENTARY
Develop our youths capacity through a Positive Youth Development model by providing effective learning and development approaches to achieve successful outcomes for young people	Learning and development programs delivered	In progress 	<ul style="list-style-type: none"> • Work experience placement provided in Youth Development Unit • Ongoing GirlSpace Program delivery to support young women's social connection, health and wellbeing • Ongoing Young Men's Group delivery to support social, physical and mental development • Open Mic youth led event to provide event planning experience, with a focus on sound production set up and management <p>Learning and development/training opportunities delivered include:</p> <ul style="list-style-type: none"> • Thrive: In Nature and the Mind event, including Wayapa Workshop • Compassion Ballarat 'Compassion' training session delivered to youth facilitators • First Aid Level 2 for youth volunteers • Community public speaking session 'Better than Ted' • SONIKA internal expertise mentoring sessions with City of Ballarat events and risk management teams • Social media training • Volunteer individual goal setting and achievements • GirlSpace Program and Aboriginal Culture participating in Aboriginal art and craft workshop
Develop our youths capacity through a Positive Youth Development model by providing an inclusive ethos where leadership and decision-making practices engage young people, and is valued, respected and used to contribute to building a better Ballarat	Young people involved in leadership and decision-making practices	In progress 	<ul style="list-style-type: none"> • Youth Awards planning commenced, including Youth Council review and 2019 categories and criteria selection • Young people involved in Victorian Youth Week activities co-design, facilitation and delivery • Ongoing delivery of volunteer programs, Youth Council and FReeZA Program, where young people are decision makers and planners • Involvement of young people in National Youth Commission Inquiry into Youth Employment and Transition to Employment consultation sessions • Youth led GirlSpace program planning to ensure it is tailored to participants' interests and needs
Develop our youths capacity through a Positive Youth Development model by providing volunteering opportunities to engage young people to learn and contribute to our community	Youth volunteering opportunities provided	In progress 	<ul style="list-style-type: none"> • Ongoing delivery of volunteer programs, Youth Council and FReeZA Program, where young people are decision makers and planners • Volunteering pathways developed from youth volunteer programs into other council volunteer programs such as Heritage Weekend and Begonia Festival
An increase in consultation with children	Attendance by children in consultation events or programs	In progress 	Children were involved in strategic planning through Miners Rest Township Plan school student council meetings and community workshops, while school student workshops were held as part of Buninyong Township Plan and Ballarat East Local Area Plan consultation.

What we have done

FOUR-YEAR PRIORITY	MEASURE	PROGRESS	COMMENTARY
Develop our youths capacity through a Positive Youth Development model by providing partnerships and social networks that connect youth to community planning, programs and initiatives	Involvement of young people in planning, programs and initiatives	In progress 	Young people involved in a National Youth Commission Inquiry into Youth Employment and Transition to Employment consultation session. Partnership between multiple agencies and youth reference groups to deliver an IDAHOBIT event, celebrating inclusion and community diversity <ul style="list-style-type: none"> • Fortnightly delivery of GirlSpace and Young Men's Group to support social connection, health and wellbeing of a diverse group of young women and men • Open mic session at Ballarat Library • PopCon, working with local pop culture communities, businesses and fan clubs to plan and launch an event
Develop our youths capacity through a Positive Youth Development model by providing ethical promotion of youth through positive images, role models and stories about young people to the community	Promotional activities of youth conducted	In progress 	Event celebrating inclusion and community diversity by sharing positive stories through guest speakers and pod cast sessions <ul style="list-style-type: none"> • Media coverage on the Youth Council and the focus of 2019 activities and experiences • Using young people as youth facilitators for program delivery to numerous community agencies including Federation College, BADAC, Ballarat Community Health and the Sebastopol Library Libraries Change Lives event • Media coverage on SONIKA Records program • Promotion of young performers led to young musicians being booked for other events such as the Begonia Festival and Spilt Milk Festival • Promotion of GirlSpace Program activities, decision making processes, achievements and events on group specific social media platform
Protect, recognise and promote indigenous culture, heritage and place	Reconciliation Action Plan (RAP) Working Group meets twice per year to monitor and report on RAP implementation	Complete 	The third Ballarat Reconciliation Action Plan was launched in May.

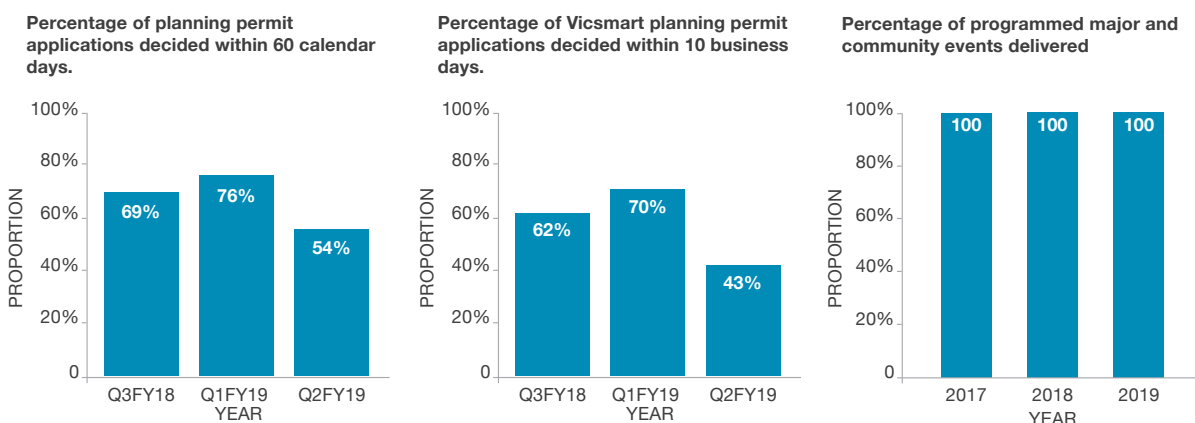


WHAT WE PLAN TO ACHIEVE

GOAL: PROSPERITY

Advance our economic position as the capital of Western Victoria









We will deliver activities and projects that are worthy of our position as the capital of Western Victoria; we will capitalise on this leadership to drive jobs and investment across the region.



What we have done







FOUR-YEAR PRIORITY	MEASURE	PROGRESS	COMMENTARY
Implement the Ballarat Economic Program to facilitate investment and Ballarat jobs	Ballarat Economic Program implemented	In progress 	The Economic Development Team has driven, facilitated and implemented the Ballarat Capital website launch, Creative City Strategy and Masterplan, National Manufacturing Week representation and software company CT4's arrival, along with 64 jobs.
Generate CBD jobs by developing and implementing a Bakery Hill Master Plan and renewing key sites	Council adoption of Bakery Hill Master Plan and progress towards renewing key sites	In progress 	Phase 3 draft Bakery Hill Urban Renewal Plan community consultation will begin in August.
Generate CBD jobs by developing and implementing an Arts Precinct Master Plan	Arts Precinct Master Plan implemented	Complete 	The Creative City Strategy and Masterplan was adopted and implementation has now begun.
Develop and implement an Events, Arts and Culture Strategy (including film) and facilitate new regional and state significant events and festivals	Events, Arts and Culture Strategy implemented	Complete 	Events Strategy was completed and all listed events for 2018/19 have been delivered.
Ballarat Long-term Growth Options Investigation Plan	Complete Ballarat Long-term Growth Options Investigation Plan	In progress 	The report has been completed and a report to Council is being prepared.

What we have done

FOUR-YEAR PRIORITY	MEASURE	PROGRESS	COMMENTARY
Complete Miners Rest, Buninyong and Warrenheip township plans	Township plan for Buninyong complete	In progress 	Background Buninyong Township Plan report has been completed.
Complete Miners Rest, Buninyong and Warrenheip township plans	Township plan for Warrenheip complete	Not started 	Planned to commence 2020.
Advance major projects, including Ballarat West Employment Zone future stages	Ballarat West Employment Zone future stages advanced	Complete 	New business development at the Ballarat West Employment Zone continues to occur ahead of forecast timeframes.
Advance major projects, including Ballarat Freight Hub	Ballarat Freight Hub advanced	In progress 	Lobbying the Victorian Government for funding to activate the intermodal freight hub's rail component.
Advance major projects, including Ballarat Innovation Centre	Ballarat Innovation Centre advanced	In planning 	Working with a private partner to establish the Ballarat Innovation Centre.
Advance major projects, including Waste to Energy Facility	Waste to Energy Facility advanced	In planning 	Lobbying for Victorian and Australian Government support continues. Note, given the development will be private sector led, with Victorian Government land ownership and the challenges of passing through a regulatory environment, there is no ability to guarantee delivery in this Council Plan term.
Advance major projects, including Ballarat Aviation Emergency Services Hub	Ballarat Aviation Emergency Services Hub advanced	In planning 	Business plan under preparation.
Advance major projects, including Latrobe Street renewal (current Ballarat Saleyards site)	Latrobe Street renewal (current Ballarat Saleyards site) advanced	In progress 	Background report has been completed and Stage 2 community and stakeholder consultation is underway.



What we have done

FOUR-YEAR PRIORITY	MEASURE	PROGRESS	COMMENTARY
Advance major projects, including Her Majesty's Ballarat redevelopment	Her Majesty's Theatre redevelopment advanced	In progress 	Stage 1 of the Her Majesty's Theatre's redevelopment is continuing with completion due in July. The Victorian Government has committed \$10 million and the City of Ballarat is seeking an additional \$5 million from the Australian Government for further stages of work.
Advance major projects, including Ballarat Fernery redevelopment	Ballarat Fernery redevelopment advanced	In progress 	Demolition of the old fernery structure began in July. This process will take approximately three weeks to complete. Following this, construction of the new gothic style fernery, replicating a yesteryear structure, will begin.
Advance major projects, including Victoria Park Master Plan	Victoria Park Master Plan initiatives progressively implemented	In planning 	A temporary modular pump track was installed in June. Planning continues in relation to development of new soccer and cricket pitches, pavilion and irrigation services.
Develop Ballarat as a leader in adaptive businesses capability, innovative manufacturing, arts and tourism	Number of industry stakeholder groups and Economic Development Regional Groups Council has representation with	In progress 	The Creative City Strategy and Masterplan adopted in April.
Develop Ballarat as a digital transformation and ICT leader	Progress of Digital Strategy	In progress 	Regional Councils Transformation Program funding will allow the City of Ballarat to lead digital transformation in the Central Highlands region, providing an improved digital customer experience. The Clever City portfolio advocates for the region to be a digital connectivity and inclusion leader.
Meeting timelines, budget and quality measures	Satisfy <i>Local Government Act 1989</i> requirements in regards to budget adoption, council plan and annual statement	In progress 	As per the <i>Local Government Act</i> , the City of Ballarat is meeting timelines in regards to budget adoption, Council Plan and the annual statement.

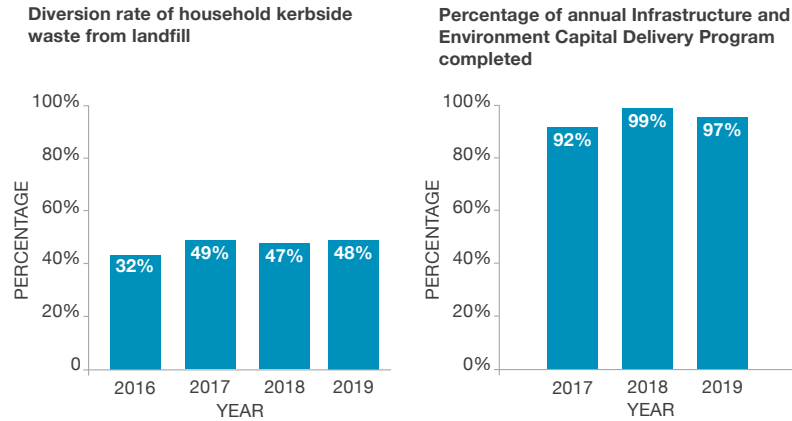


WHAT WE PLAN TO ACHIEVE






GOAL: SUSTAINABILITY

Protect, maintain and enhance our built and natural assets








We will plan for growth to ensure our community's infrastructure and natural environment are protected and improved, and our city's connectivity is sustainably enhanced.





What we have done

FOUR-YEAR PRIORITY	MEASURE	PROGRESS	COMMENTARY
Complete and deliver the Ballarat Integrated Transport Action Plan	Ballarat Integrated Transport Action Plan delivered	In progress 	The Ballarat Integrated Transport Plan is currently under development. Initial consultation has been completed on rail related issues, and consultation is currently open on walking related issues. Future consultation will include public transport and trams, emerging vehicle technology and aviation. A final plan is expected to be considered early 2020.
Complete the Ballarat Link Road to the Glenelg Highway	Ballarat Link Road to the Glenelg Highway delivered	Not started 	No further details at this stage.
Deliver enhanced flood protection for Ballarat	Flood protection for Ballarat enhanced	In progress 	Large scaler flood mitigation projects, such as the Mair Street pipe and Miners Rest flood mitigation via the Burrumbeet Creek, are in planning. Programmed works continues for minor upgrades in local areas and a major works program is being prepared for the current year.
Deliver Ballarat Strategy headline actions, including Waste to Energy project	Waste to Energy project delivered	In planning 	The exclusivity period with Malaysian Resources Corporation Berhad to advance a Waste to Energy facility in Ballarat expired on 21 May. Council is deliberating next steps. Lobbying for Victorian and Australian Government support continues.
Deliver Ballarat Strategy headline actions, including Ballarat Integrated Water Management Plan	Ballarat Integrated Water Management Plan delivered	In progress 	Learmonth Reserve alternative water scheme completed in 2018/19 and business case prepared for Victoria Park and Wendouree West extension from existing alternative water scheme to Lake Wendouree.

What we have done

FOUR-YEAR PRIORITY	MEASURE	PROGRESS	COMMENTARY
Deliver Ballarat Strategy headline actions, including beautification of entrances and boulevards	Beautification of entrances and boulevards complete	In progress 	<ul style="list-style-type: none"> Albert Street median - tuscan stone mulch installed near Victoria Street intersection Victoria Street median - warm season grass installed into block near Stawell Street intersection Victoria Street - irrigation installation on south side divider islands at Rodier and Queen Street intersections with solar powered control systems Victoria Street - relocation of four rose beds with new edging and mulch Sturt Street - installed irrigation system control infrastructure between Drummond and Lyons streets Sturt Street - repaired old stonework, fencing and paths in the median surrounding the Titanic Bandstand
Deliver a sustainable approach to environmental management by working with community stakeholders: Central Victorian Greenhouse Alliance Action Group	Central Victorian Greenhouse Alliance Action Group partnership established	In progress 	Commenced the business case to implement electric vehicle charging stations for the western part of regional Victoria. Completed the business case for 100% renewable energy procurement.
Deliver a sustainable approach to environmental management by working with community stakeholders: Catchment management and landcare groups	Catchment management and landcare groups partnerships established	In progress 	Secured funding for a Yarrowee River Master Plan through the Victorian Government's grant program implemented to support integrated water management planning and actions. The master plan will be a guiding document for the river and its tributaries next rehabilitation stages. The City of Ballarat has continued to work with the Corangamite Catchment Management Authority to deliver the Waterwatch Program at local schools and events.
Deliver a sustainable approach to environmental management by working with community stakeholders: Clean Ballarat	Clean Ballarat partnership established	In progress 	Supported community and social media based direct action litter cleanup groups by supplying litter collection equipment and Transfer Station passes for litter and rubbish removal. Engaged a social enterprise group to deliver Glenelg Highway roadside clean up works.
Deliver a sustainable approach to environmental management by working with community stakeholders: Regional Sustainability Alliance Ballarat	Regional Sustainability Alliance Ballarat partnership established	In progress 	Overall 2018-19 focus has been to work closely with City of Ballarat Statutory and Strategic Planning to develop stronger connections and embed sustainability into the planning processes. As part of this, we have been exploring the One Planet Living framework.
Develop a state-of-the-art animal shelter for Ballarat and the region	State-of-the-art animal shelter developed	In planning 	Investigation into a new animal shelter continues despite no funding commitment. A briefing to Council on its current condition and future planning will be presented in the last quarter of this financial year.
Develop and implement climate change adaptation initiatives with targets for emissions reductions	Climate change adaptation initiatives implemented	In progress 	Endorsed the Carbon Neutrality Strategy and the LED street lighting business case has been approved with delivery to be undertaken in the near future.

What we have done

FOUR-YEAR PRIORITY	MEASURE	PROGRESS	COMMENTARY
Increase government funding for maintaining core assets such as roads, bridges and drainage	Government funding for maintaining core assets increased	In progress 	Bridge renewal program funding is ongoing. Australian Road to Recovery funding has recently been increased in yearly allocations to 30 June 2024. Regional Roads have called for Fixing Country Roads Round 2 funding, with applications made for Gillies Road and Ring Road now approved. Ongoing Regional Roads funding is a possibility. Victorian Government funding has been committed to the Charlesworth Street flood mitigation works as part of a statewide dam safety initiative.
Develop a waterway enhancement program in conjunction with catchment management and water authorities	Waterway enhancement program developed	In progress 	Victorian Government funding secured under the Integrated Water Management Plan implementation program to develop a Yarrowee River Master Plan. This plan will provide a framework for the river and its tributaries rehabilitation and development into the future. Council in partnership with the Corangamite Catchment Management Authority continue to deliver the Water Watch Program to local schools and at large community events.

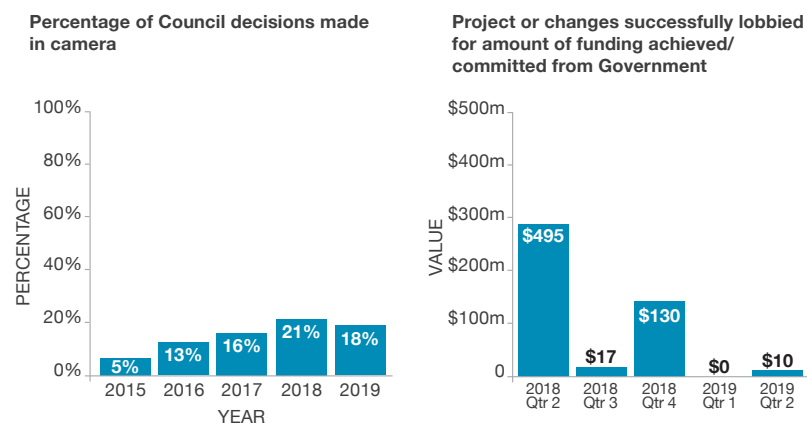


WHAT WE PLAN TO ACHIEVE




GOAL: ACCOUNTABILITY

Provide strong and decisive leadership, and transparent governance





We will provide open and transparent decision-making, and lobby and improve our relationships with all levels of government to enhance our ability to deliver key projects and initiatives.



What we have done

FOUR-YEAR PRIORITY	MEASURE	PROGRESS	COMMENTARY
Advocate for Ballarat's priorities and enhance the city's reputation as the capital of Western Victoria.	Advocacy for Ballarat's priorities undertaken	In progress 	Secured substantial pre-election promises for Ballarat from both major parties. Liberal Party over \$10 million, Labor Party over \$40 million. Post election Ballarat continues to lobby federally for major projects funding including Ballarat Airport, Her Majesty's Theatre and election promises delivery. City of Ballarat also continues to work with local state members on delivery on state election commitments.
Engage and communicate with our community and other stakeholders	Engagement activities conducted	In progress 	Engagement processes undertaken include: <ul style="list-style-type: none"> • Lucas residents meetings (Engaging Communities Program) • Ballarat Seniors Association • Wendouree residents meeting (ECP) • Mount Pleasant residents meeting (ECP) • Social and Affordable Housing workshop • Ballarat North Community Centre launch • Friends of Royal Park meeting, Buninyong
Reduce unnecessary regulations and advocate for the removal of regulatory burdens from other tiers of government	Advocacy for the removal of regulatory burdens from other tiers of government undertaken	In progress 	City of Ballarat continues to take a sophisticated, strategic approach in its efforts to have regulatory burdens from other levels of government removed. The Mayor and CEO have made multiple representations at state and federal level to politicians and the bureaucracy seeking relief in relation to a number of issues that place undue pressure on Council resources.

What we have done

FOUR-YEAR PRIORITY	MEASURE	PROGRESS	COMMENTARY
Implement the Digital Strategy, better use innovative online engagement tools and make our information and data accessible to our community and stakeholders	Digital Strategy implemented	In progress 	The Digital Strategy implementation continues. Projects currently nearing completion include a small business online application delivery which will ensure customers need only submit one form for small business approval.
Investigate and deliver shared local government services within the region	Shared local government services delivered	In progress 	The City of Ballarat led a successful Rural Councils Transformation Program submission. \$4.5 million has been provided to the City of Ballarat as lead partner to deliver a shared services program with Pyrenees Shire, Hepburn Shire, Golden Plains Shire, Ararat Rural City and Central Goldfields Shire.
Review business operations to drive financial and service improvements	Financial and service improvements	In progress 	A program of service reviews continues to be delivered. The latest to be completed was for the Ballarat Aquatic and Lifestyle Centre.
Annual improvement of lobbying strategies for key projects	Lobbying strategy for key projects improved	In progress 	City of Ballarat's advocacy and lobbying strategy continues to evolve and respond to the post-federal election environment. The return of the Liberal-National Coalition Government cost Ballarat around \$30 million in project funding (promised by the ALP). City of Ballarat is working proactively to leverage relationships with Liberal and National MPs and Senators, and seeking their funding support for these projects. Most specifically, for the Ballarat Airport upgrade and Her Majesty's Theatre access and safety works. The City of Ballarat is also maintaining and nurturing its strong relationship with the longtime Member for Ballarat Catherine King and continues to build and enhance relationships with the state Ballarat and Buninyong representatives to ensure speedy delivery of promised projects.





10.3. GOOD FOOD FOR ALL: FOOD STRATEGY 2019-2022

Division: Community Development
Director: Neville Ivey
Author/Position: Caroline Amirtharajah - Health and Wellbeing Planning Officer

OFFICER RECOMMENDATION**Council resolves to:**

- 1. Acknowledge the essential input of stakeholders and community groups in development of the Food Strategy.**
- 2. Acknowledge submissions to the draft Food Strategy.**
- 3. Endorse the City of Ballarat Good Food for All: Food Strategy 2019-2022.**

EXECUTIVE SUMMARY

Good Food for All: Food Strategy 2019-22 outlines the main issues facing the community in relation to the food system, clarifies Council's role to address these issues, draws attention to the breadth of community projects in this area, and details a series of actions to be undertaken over the next four years. The draft strategy was put on exhibition for four weeks during May and June 2019 with feedback noted and incorporated.

RATIONALE

Good Food for All: Food Strategy 2019-22 is the first plan of Council which recognises health, sustainability and food security issues within the local food system, and the significant and influential role of Council. The plan also recognises the positive economic impact of the local food system, the importance of supporting local producers and retailers and the social and community benefits of supporting a diverse and inclusive food culture.

Food systems include all aspects of producing, transporting, processing, retailing and consuming food, plus disposing of food and packaging waste. The current food system makes it easy for people to purchase more processed foods with less nutritional value and has also encouraged people to consume ready prepared meals without developing the skills required to grow or prepare foods.

The current food system has contributed to significant physical and mental health issues and high levels of preventable chronic disease, with 2 in every 3 adults and at least one quarter of children overweight or obese. There are also high levels of food insecurity, with a recent analysis of welfare agencies showing 12% of people in Ballarat had accessed emergency food relief at least once over a 12-month period.

Another key area of the strategy is to address food waste. Generally, a third of household waste is attributed to food, which has been estimated to cost households over \$2000 per year. The plan also draws attention to the impact the current food system has on the environment, with organisations such as VicHealth and Deakin University, VEIL (Victorian Eco-Innovation Lab) and the Public Health Association of Australia all agreeing that the current highly processed diet, which is often transported long distances and includes high levels of red meat,

is not sustainable and will eventually threaten Australia’s food security and reliance on imported foods.

Local government has been identified as a key influencer within the food system, with the opportunity to showcase healthy eating environments at Council managed facilities, the motive to reduce food waste, the authority to support local food production and the incentive to promote a vibrant local food culture through support of local businesses and festivals.

The plan also recognises the essential role of other stakeholders and community who are working to build a more resilient local food system. Stakeholders such as Ballarat Community Health, local welfare organisations and schools are working together to alleviate the impacts of food insecurity. Also recognising community groups that are promoting ways to reduce food and packaging waste, and opportunities such as food festivals and farmers markets which showcase local producers and offer alternative markets.

The vision of the plan is *‘all community members have access to and celebrate a vibrant, nutritious and sustainable food system’* with three key priorities and associated aims:

Priority 1 - Increase access to and promotion of safe and nutritious food

- Encourage greater consumption of healthy food and drinks
- Improve community knowledge and skills to grow and prepare healthy meals
- Support community food system programs

Priority 2 – Support a sustainable local food system

- Reduce food and packaging waste
- Support local food production and sales

Priority 3 – Celebrate a vibrant, inclusive food culture

- Encourage a healthy and inclusive food culture which supports and promotes local producers and strengthens community consultation

Submissions to the strategy

There were four submissions made to the draft strategy, with an outline of concerns and alterations detailed below. Personal feedback was made to all responders with contact details.

	Concerns	Alterations to Strategy
Submitter	<ul style="list-style-type: none"> - Page 5 - Requires definition of food security and reference to human right to food - Page 5 - Stating ‘most people have good access to food on a regular basis’ reduces the significance of the issue of food insecurity - Page 6 – State more clearly the role of local government - Page 8 – Provide more description of the activities of the Food Access Network - Page 10 – challenged the consultation process undertaken - Page 12 – the role of advocacy should be a key priority 	<ul style="list-style-type: none"> - Page 5 – added a definition of food security and noted access to food being a human right - Page 5 – removed first sentence referring to good access to food - Page 6 – replaced first paragraph with statement from council’s position paper on Access to Safe Affordable and Nutritious Food from the Social Policy Framework - Page 8 – added to description of the Food Access Network - Page 12 – reworded to include advocacy

	<ul style="list-style-type: none"> - Page 13 – Action 1.10 - increase other types of support to the Food Access Network - Page 13 – Action 1.13 – support for residents who are not existing clients of council but may be clients of existing meals programs - Page 16 – outcome and target for emergency food relief should be adjusted to a shorter timeframe 	<ul style="list-style-type: none"> - Page 13 – Change 1.10 to read ‘Advocate for increased food security through support of projects and actions undertaken by the Food Access Network and community groups, including initiative funded through council’s grant programs’ - Page 13 – Change 1.14 to read ‘Provide weekly support of local emergency food relief agencies with main meals, which are excess to the delivered meal service and promote existing food relief services to the community’ - Page 16 – Move the long-term outcome on emergency food relief to the medium-term outcome section.
<p>Submitter</p>	<p>Suggest shortcomings of the scope of the draft Strategy, needs a fourth priority: Greater food production resilience in face of climate change and other environmental challenges. Suggest a major research undertaking required to fully understand local food production in light of climate change. Suggest various options need to be considered including treating wastewater for drought proofing vegetable production, possibilities of hot house production for certain fruits and vegetables, use of smart technologies to beat weather extremes and use of waste as a resource for closed loop food production. Suggest scoping threats and opportunities to our food supply in the future as a first step. Suggest the next version of the strategy gives a much greater emphasis to resilience of essential food supply in the face of global and local environmental challenges.</p>	<p>No changes were made to the strategy from this feedback, however information was sent through on relevant research being done at a state and local level and agreed the next strategy will need to move towards more consideration of the effects of climate change on local broadscale and urban agriculture.</p>
<p>Submitter</p>	<p>Suggest reference to, definition of, actions and measurement of urban agriculture is lacking. Suggest urban agriculture should be referred to as an ecosystem service. Suggest consultation process needed more input from food industry representatives and land managers. Suggest opportunity to recognise urban agriculture as a legitimate urban land</p>	<p>Included a paragraph of explanation of urban agriculture reiterating the various examples such as community gardens, school food gardens, nature strip and public plantings and backyard gardens.</p>

	use and inclusion within planning schemes and land use strategies.	
Submitter	Suggest planting of fruit trees in nature strips presents a range of ongoing maintenance and health and safety issues, creating slip hazards, rotting fruit smells and odours and attracts European wasps and other pests. Suggest fruit trees are not the best tree from a canopy perspective where the street requires larger canopy trees relative to the scale of the street. Suggest better to promote fruit trees in public reserves and lower growing vegetables on nature strips.	The reference to fruit trees in nature strips was a comment from the community consultation. In the strategy, action 2.5 is Trial planting of food trees in public reserves as outlined in the Urban Forest Action Plan.

LEGISLATION, COUNCIL PLAN, STRATEGIES AND POLICY IMPACTS

- *Charter of Human Rights and Responsibilities Act 2006*
- City of Ballarat Council Plan 2017-2021
- Municipal Public Health and Wellbeing Plan 2017-2021
- Social Policy Framework
- Resource Recovery and Waste Management Strategy 2019-22
- Urban Forest Action Plan
- Economic Program 2015-19
- Ballarat Strategy
- Intercultural City Strategic Plan 2017-21

REPORTING AND COMPLIANCE STATEMENTS

Implications	Considered in Report?	Implications Identified?
Human Rights	Yes	No
Social/Cultural	Yes	Yes
Environmental/Sustainability	Yes	Yes
Economic	Yes	Yes
Financial/Resources	Yes	Yes
Risk Management	No	No
Implementation and Marketing	Yes	Yes
Evaluation and Review	Yes	Yes

Human Rights – It is considered that this report does not impact on any human rights identified in the *Charter of Human Rights and Responsibilities Act 2006*.

Social/Cultural - The strategy recognises food as an integral part of daily life, with community sharing meals and celebrating occasions. Challenges created by the current food system can have detrimental social impacts upon community through physical and mental health issues, lack of access to healthy food and reduction of skills needed to grow, prepare or store healthy food. Access to culturally appropriate foods can also be an issue for food insecurity. The plan encourages continued celebration of our culturally diverse community through food-based events.

The draft strategy has been reviewed in line with the **City of Ballarat Social Policy Framework** to ensure it meets the key principles of Equity, Inclusion, Leadership, Collaboration, being Proactive and Compassion. Council's social policy position statement on **Access to Safe, Affordable and Nutritious Food** was referred to in development of the strategy.

Environmental/Sustainability – Food waste has been identified as a key issue which costs households over \$2000 per year but also contributes substantially to production of greenhouse gases within landfill. The sustainability of current diets has also been noted with research and state government organisations suggesting communities move towards a less processed diet of locally produced foods and less red meat, in order to secure Australia's food security and decrease reliance on imported foods.

Economic – A key priority of the strategy is to support local food culture, through festivals and food related events, and support of local businesses and producers.

Financial/Resources – Actions from the strategy will be achievable using current staffing resources and annual operational budgets.

Implementation and Marketing – With an inaugural strategy which has broad impact across the community, the various changes and actions will be communicated and promoted through the Council media channels, and officers will gain feedback from local health and wellbeing organisations who are also working to implement similar healthy eating policies.

Evaluation and Review – The plan includes a series of short and medium term outcomes which will be monitored annually against the baseline measures and targets to determine progress towards the aims of each priority. The long-term outcomes are unlikely to show considerable change within the life of the plan but will still be reported on after four years to update any progress.

CONSULTATION

Consultation began in June 2018 with a facilitated workshop of relevant Council staff to clarify the various areas where Council has impact on the local food system and to identify areas of opportunity for future actions. A second facilitated workshop was held in June 2018 which was attended by 30 stakeholders from organisations and community groups with an interest in the food system. Key themes from these workshops were outlined in a series of poster boards which were on display in the Ballarat Library for a period of a week, followed by exhibition at eight library outreach venues over the following week. The relevant documents were then available online at the MySay section of the Council website, with further opportunity to have input over a month-long period from November to December 2018.

Once the draft strategy was developed Council agreed to place the draft on exhibition for another 4 weeks in May and June 2019. Analysis of the online platform visitors shows 280 people visited the site during the total consultation period, with 146 downloads of either the strategy or supporting documents. Four people provided feedback on the draft strategy.

OFFICERS DECLARATIONS OF INTEREST

Council Officers affirm that no direct or indirect interests need to be declared in relation to the matter of this Report.

REFERENCE DOCUMENTS

- Food Insecurity Report (Ballarat)
- The role of cities in climate resilient food systems – A Foodprint Melbourne briefing.
- A Future for Food 2 – Healthy. Sustainable. Fair.
- Australian food supply scenarios: Implications for policy and practice.

ATTACHMENTS

1. FINAL Food Strategy 2019-2022 [**10.3.1** - 20 pages]



CITY OF
BALLARAT 

GOOD FOOD FOR ALL

Food Strategy 2019-2022

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The City of Ballarat respectfully acknowledges the Wadawurrung and Dja Dja Wurrung people as traditional custodians of the land on which we live and work.
