



# City of Ballarat Advocacy Priority Projects Pipeline

(February 2024)





The City of Ballarat acknowledges the Traditional Owners of the land we live and work on, the Wadawurrung and Dja Dja Wurrung People, and recognises their continuing connection to the land and waterways.

We pay our respects to their Elders past, present and emerging and extend this to all Aboriginal and Torres Strait Islander People.

# Message from Mayor and Councillors

## It is a pleasure to present City of Ballarat's Advocacy Priority Projects Pipeline.

These projects will bring quality-of-life benefits for Ballarat residents and for people in our region who regularly use our city's community, educational, health, recreation and cultural facilities and services.

Ballarat is a community and service centre for 160,000 people in the Central Highlands Region and 300,000 people living in Western Victoria.

These projects will have a profound, and in some cases, generational impact, delivering economic, environmental and social benefits far beyond the boundaries of our LGA.

### Revenue Sources

With limited capacity to raise revenue (rate capping), and with fees and charges controlled by legislation, Councils are increasingly dependent on grants funding, election commitments and budget allocations to fund major infrastructure projects.

These factors, coupled with inflation and increasing construction costs, limit Council's capacity to deliver key projects without funding from the Victorian and Australian Governments.

### Successful Partnerships

In recent years Council has successfully partnered with the Victorian and Australian Governments to facilitate the delivery of essential infrastructure across the municipality.

Our local Members of Parliament have been strong advocates for these projects - their support has been invaluable. Thank you on behalf of the people of Ballarat.

Council will continue to work with both levels of government to secure funding to deliver City of Ballarat's Advocacy Priority Projects Pipeline.

*Mayor and Councillors*  
City of Ballarat



# City of Ballarat Snapshot



## Size and Growth

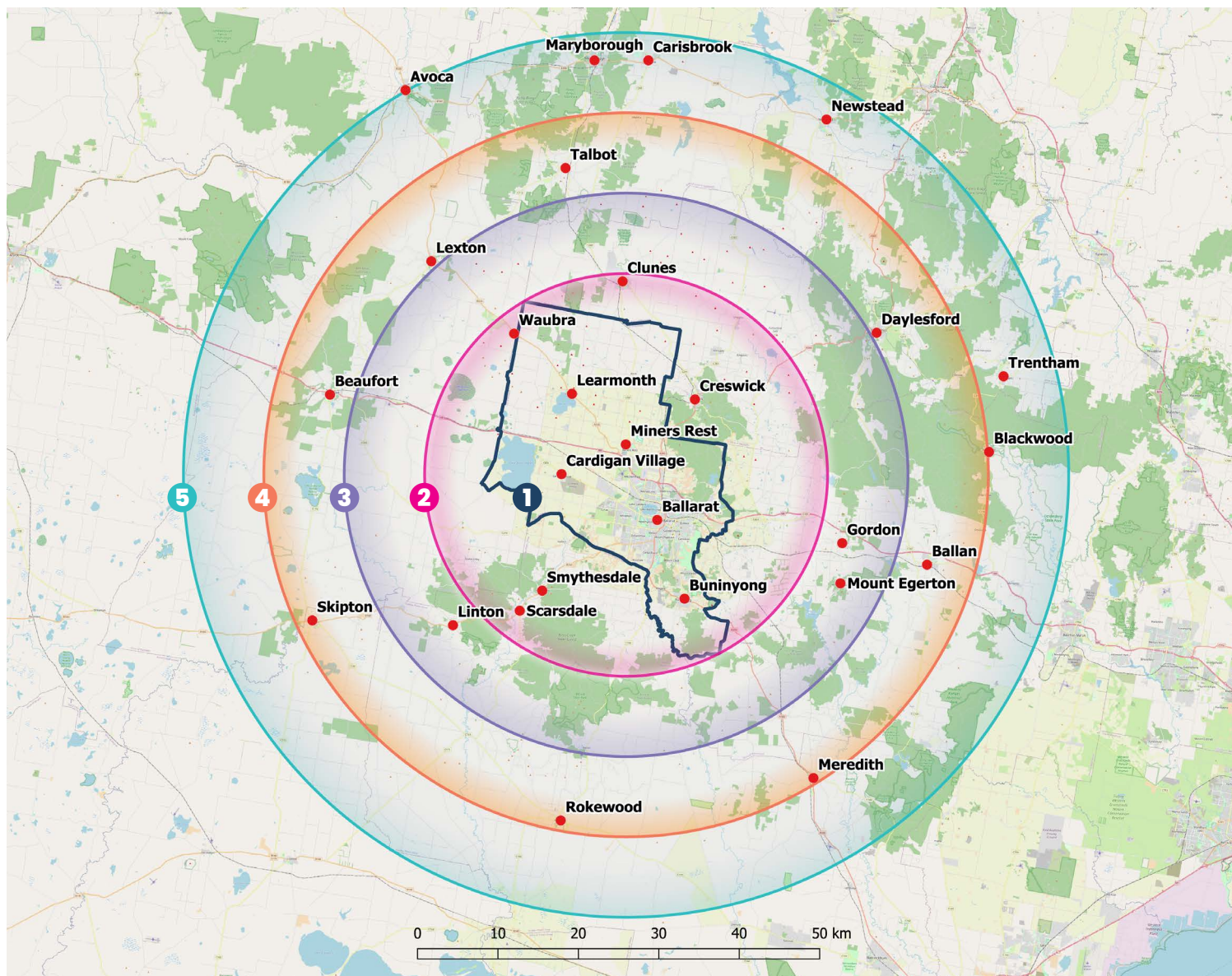
- Population 2021**  
113,763 (Source: ABS Census 2021)
- Population estimate 2023**  
117,240 (Source: forecast.id)
- Population growth**  
1.9 per cent
- Population forecast for 2036**  
144,000
- Population forecast for 2041**  
170,000
- Population growth 2016–2023**  
13.2 per cent (Source: profile.id)
- Area**  
738 km<sup>2</sup>

## People

- Median Age**  
39
- Residents aged 0–17**  
22.6 per cent
- Residents aged 60+**  
24.7 per cent
- Population born overseas**  
11.3 per cent (Source: ABS Census 2021)
- Residents who identify as Aboriginal or Torres Strait Islander**  
1.8 per cent (Source: profile.id)

## Economy

- Gross Regional Product 2022**  
\$8.3 billion, 10.3 per cent growth on 2021 (Source: REMPLAN Economy)
- Key sectors for employment 2022:**
  - Health Care and Social Assistance**  
21.5 per cent
  - Education and Training**  
10.9 per cent
  - Retail trade**  
10.8 per cent
  - Construction**  
10.3 per cent
  - Manufacturing**  
7.8 per cent (Source Remplan)
- Top industries by output 2022:**
  - Manufacturing**  
22 per cent
  - Construction**  
15.9 per cent
  - Healthcare and social assistance**  
9.2 per cent
  - Rental, hiring and real estate services**  
8.1 per cent
  - Education and training**  
5.0 per cent (Source: Remplan)



**Population Statistics per geographical area**  
(Source: ABS Census 2021)

Area	Population
<b>1</b> City of Ballarat LGA	<b>113,763</b>
<b>2</b> City of Ballarat Circle	<b>136,564</b>
<b>3</b> City of Ballarat Circle + 10 km	<b>146,800</b>
<b>4</b> City of Ballarat Circle + 20 km	<b>161,480</b>
<b>5</b> City of Ballarat Circle + 30 km	<b>181,811</b>

**Sphere of influence**

A service centre for 160,000 people in the Central Highlands Region and 300,000 people in Western Victoria.

## Tier 1

Transformational projects of regional significance leading to job creation, increased investment, greater sustainability, better transport options and improved social outcomes.

## Tier 2

These projects of municipality-wide significance will attract visitation and provide an economic boost for business, increase educational opportunities and access to early years programs, improve accessibility and connectivity and provide an improved quality of life for residents

## Tier 3

These projects of local significance will enhance the everyday lives of residents, improve the liveability of neighborhoods, create a greater sense of community and more opportunities for residents to enjoy active lifestyles, bringing social, health and wellbeing benefits.



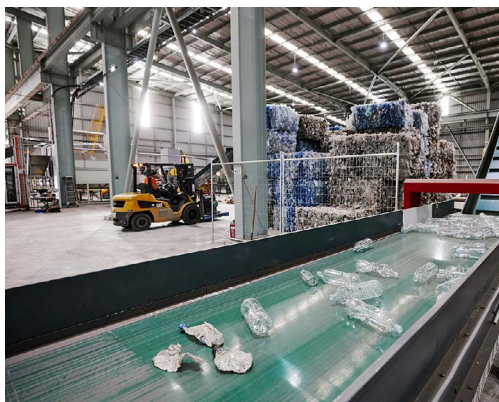


Image: Indicative design only

**1 Circular Economy Precinct (CEP)**  
(Page 19)

**Project Elements/Cost**

- Land: TBD
- Materials Recovery Facility: \$37.1 million
- Partnership with government and the private sector for CEP foundational infrastructure

**Investment Needed**

- 5.2 ha parcel of land at the Ballarat West Employment Zone (BWEZ)
- Materials Recovery Facility: \$37.1 million
- Three way partnership to deliver CEP foundational infrastructure

**City of Ballarat Investment**

- \$4.8 million

**2 Dyson Drive Duplication**  
(Page 21)

**Project Cost**

- \$67.9 million
- Planning and design: \$4.5 million
- Delivery: \$63.4 million

**Investment Needed**

- Detailed design and planning: \$4.5 million
- Balance of funding once design and planning (including land acquisition) is complete

**City of Ballarat Investment**

- Design and survey works: \$150,000

**3 Wendouree Library and Learning Centre**  
(Page 24)

**Project Cost**

- \$23 million

**Investment Needed**

- Up to \$23 million

**City of Ballarat Investment**

- TBD. City of Ballarat is seeking to partner with State and Federal Governments to deliver the project.



Tier 1 Projects	
1	Circular Economy Precinct
2	Dyson Drive Duplication
3	Wendouree Library and Learning Centre

*Note: All project costs are subject to inflationary pressures leading to cost escalations*

Evan King, Chief Executive Officer  
☎ 5320 5500 ✉ ceo@ballarat.vic.gov.au



Image: Indicative design only



**1 Art Gallery of Ballarat Interior Upgrades (Page 27)**

- Project Cost \$5.5 million
- Heritage wall lining: \$490,000
  - Upgrade of HVAC System: \$5 million

**Investment Needed**

- Heritage wall lining: \$445,000
- Upgrade of HVAC System: Up to \$4.6 million

**City of Ballarat Investment**

- Heritage wall lining: \$45,000
- New HVAC System: \$400,000
- Further contribution subject to City of Ballarat 2024/25 budget processes

**2 Ballarat Bus Network Review (Page 29)**

Not costed (Victorian Government)

**3 Ballarat-Carngham Road Upgrade (Page 30)**

Not costed (Victorian Government)

**4 Ballarat Regional Soccer Facility – Elite Sports Package (Page 31)**

Project Cost \$2.9 million

**Investment Needed**

- Up to \$2.9 million

**City of Ballarat Investment**

- Subject to Council budget processes

**5 Ballarat West Growth Area Primary School and Secondary School (Page 32)**

Not costed (Victorian Government)

**6 Continuous Voices Memorial (Page 34)**

Project Cost \$1.5 million

**Investment Needed**

- \$500,000

**City of Ballarat Investment**

- \$520,000

**Victorian Government Funding**

- \$500,000

**7 Eastwood Community Hub (Page 36)**

Project Cost \$16.8 million  
(In progress – application to the Federal Government’s Growing Regions Program)

**Investment Needed**

- \$8.4 million

**City of Ballarat Investment**

- \$8.4 million

**8 Integrated Transport Strategy (Page 38)**

Project Cost \$300,000

**Investment Needed**

- \$200,000

**City of Ballarat Investment**

- \$100,000, in partnership with Central Goldfields, Golden Plains, Hepburn, Moorabool and Pyrenees Shires

**Kindergarten Upgrade package**

**9 Brown Hill Kindergarten Expansion (Page 43)**

Project Cost \$2.7 million

**Investment Needed**

- \$1.5 million

**City of Ballarat Investment**

- \$1.2 million

**10 Buninyong Kindergarten Expansion (Page 44)**

Project Cost \$3.5 million

**Investment Needed**

- \$1.5 million

**City of Ballarat Investment**

- \$2 million



**11 Delacombe Community Hub**  
(Page 45)

Project Cost \$12.1 million

**Investment Needed**

- \$9.7 million

**City of Ballarat Investment**

- \$2.4 million - Including Development Contribution Plan funding.

**12 Delacombe Community Kindergarten Expansion**  
(Page 46)

Project Cost \$3 million

**Investment Needed**

- \$2 million

**City of Ballarat Investment**

- \$1 million

**FUNDED**

**13 Lucas Community Hub Expansion**  
(Page 47)

Project Cost \$2.5 million

**Investment Secured**

- \$1.5 million - Victorian Government Building Blocks Capacity Building Grant

**City of Ballarat Investment**

- \$1 million

**FUNDED**

**14 Sebastopol Community Hub**  
(Page 48)

Project Cost \$14 million

**Investment Secured**

- \$4.5 million - Victorian Government Building Blocks Capacity Building Grant
- \$4.5 million - Australian Government Investing in Our Communities Program

**City of Ballarat Investment**

- \$5 million

**15 Winter Valley Community Hub**  
(Page 50)

Project Cost \$12.1 million

**Investment Needed**

- \$6.75 million

**City of Ballarat Investment**

- \$5.35 million - Including Development Contribution Plan funding.

**16 Mair Street Stage 2**  
(Page 51)

Not costed (Victorian Government)

**17 Royal Park Community Hub, Buninyong Stage 2**  
(Page 52)

Project Cost \$2.4 million

**Investment Needed**

- \$1.2 million

**City of Ballarat Investment**

- \$1.2 million

**18 Victorian Goldfields World Heritage Bid**  
(Page 53)

Project Cost \$1.7 million

**Investment Needed**

- \$1.52 million - Victorian Government plus partnership co-contributions

**City of Ballarat Investment**

- \$180,000 subject to Council budget processes (over three years)

**19 Yarrowee River Package**  
(Page 55)

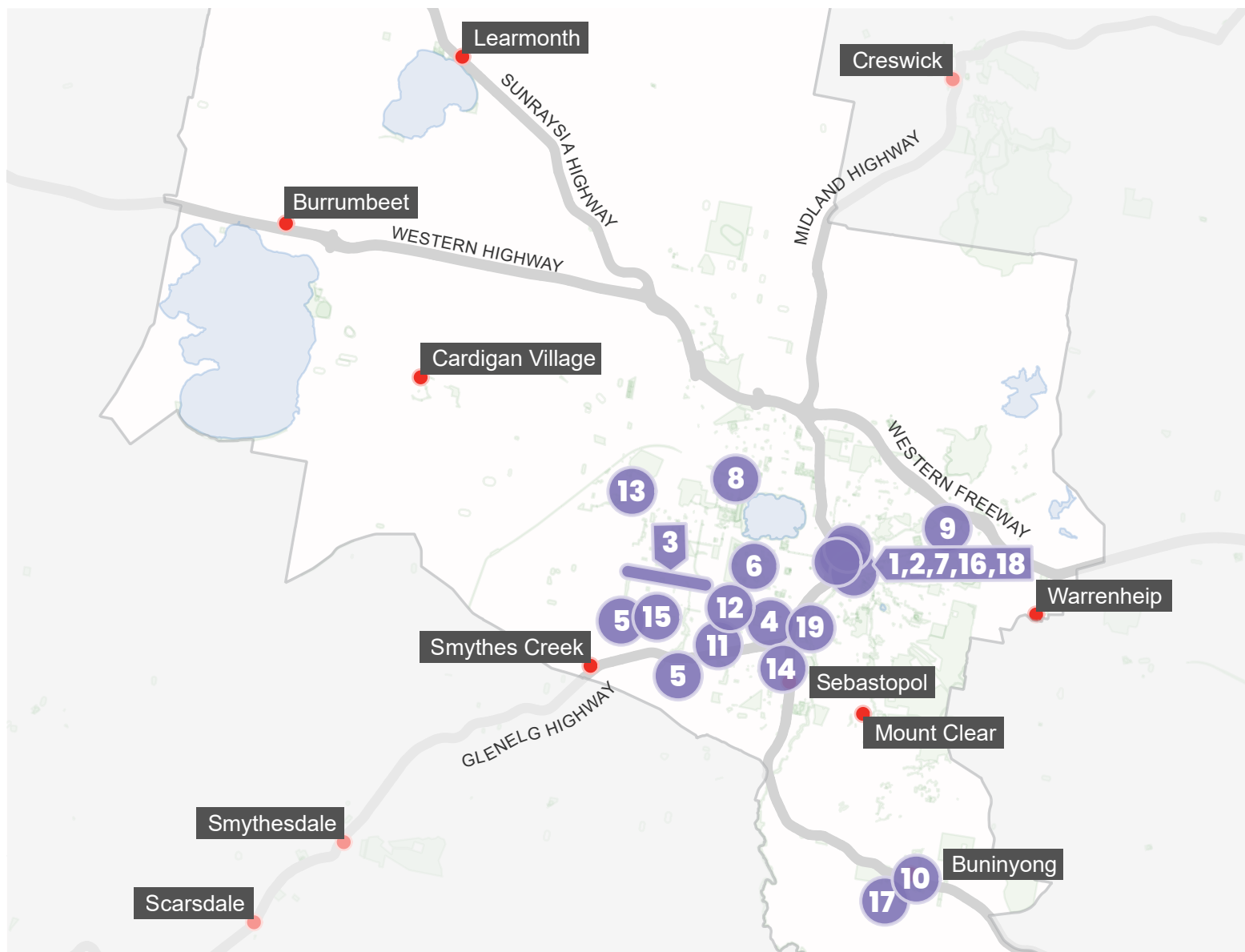
Project Cost Up to \$5 million TBD - Fully scalable, detailed costings expected in early 2024

**Investment Needed**

- Up to \$5 million

**City of Ballarat Investment**

- Subject to Council budget processes



**Tier 2 projects**

- 1** Art Gallery of Ballarat Interior Upgrades
- 2** Ballarat Bus Network Review
- 3** Ballarat-Carngham Road Upgrade
- 4** Ballarat Regional Soccer Facility - Elite Sports Package
- 5** Ballarat West Growth Area Primary School and Secondary School
- 6** Continuous Voices Memorial
- 7** Eastwood Community Hub
- 8** Integrated Transport Strategy
- 9** Brown Hill Kindergarten Expansion
- 10** Buninyong Kindergarten Expansion
- 11** Delacombe Community Hub
- 12** Delacombe Community Kindergarten Expansion
- 13** Lucas Community Hub Expansion
- 14** Sebastopol Community Hub
- 15** Winter Valley Community Hub
- 16** Mair Street Stage 2
- 17** Royal Park Community Hub, Buninyong Stage 2
- 18** Victorian Goldfields World Heritage Bid
- 19** Yarrowee River Package

*Note: All project costs are subject to inflationary pressures leading to cost escalations*

Evan King, Chief Executive Officer  
 ☎ 5320 5500 ✉ ceo@ballarat.vic.gov.au

**1 Ballarat East Town Hall Gardens Restoration**  
(Page 57)

Project Cost \$5 million - Fully scalable, detailed costings expected in early 2024.

**Investment Needed**

- Up to \$5 million

**City of Ballarat Investment**

- Subject to Council budget processes

**2 Brown Hill Recreation Reserve Cricket Nets**  
(Page 57)

Project Cost \$650,000

**Investment Needed**

- Up to \$650,000

**City of Ballarat Investment**

- Subject to Council budget processes

**3 Brown Hill Recreation Reserve Oval Redevelopment**  
(Page 58)

Project Cost \$1.2 million

**Investment Needed**

- Up to \$1.2 million

**City of Ballarat Investment**

- Subject to Council budget processes

**4 Buninyong Recreation Reserve Cricket Nets**  
(Page 58)

Project Cost \$650,000

**Investment Needed**

- Up to \$650,000

**City of Ballarat Investment**

- Subject to Council budget processes

**5 Buninyong Recreation Reserve Electronic Scoreboard**  
(Page 59)

Project Cost \$130,000

**Investment Needed**

- Up to \$130,000

**City of Ballarat Investment**

- Subject to Council budget processes

**6 Buninyong Recreation Reserve Netball Courts and Lighting**  
(Page 59)

Project Cost \$750,000

**Investment Needed**

- Up to \$750,000

**City of Ballarat Investment**

- Subject to Council budget processes

**7 Len T Fraser Reserve Regional Skate Park Expansion**  
(Page 60)

Project Cost \$1.5 million+

**Investment Needed**

- Up to \$1.5 million

**City of Ballarat Investment**

- Subject to Council budget processes

**8 Mount Clear Recreation Reserve Oval 2 Redevelopment**  
(Page 60)

Project Cost \$500,000

**Investment Needed**

- Up to \$500,000

**City of Ballarat Investment**

- Subject to Council budget processes

**9 Mount Clear Recreation Reserve Netball Court Redevelopment**  
(Page 61)

Project Cost \$450,000

**Investment Needed**

- Up to \$450,000

**City of Ballarat Investment**

- Subject to Council budget processes

**10 Russell Square North Oval Redevelopment**  
(Page 61)

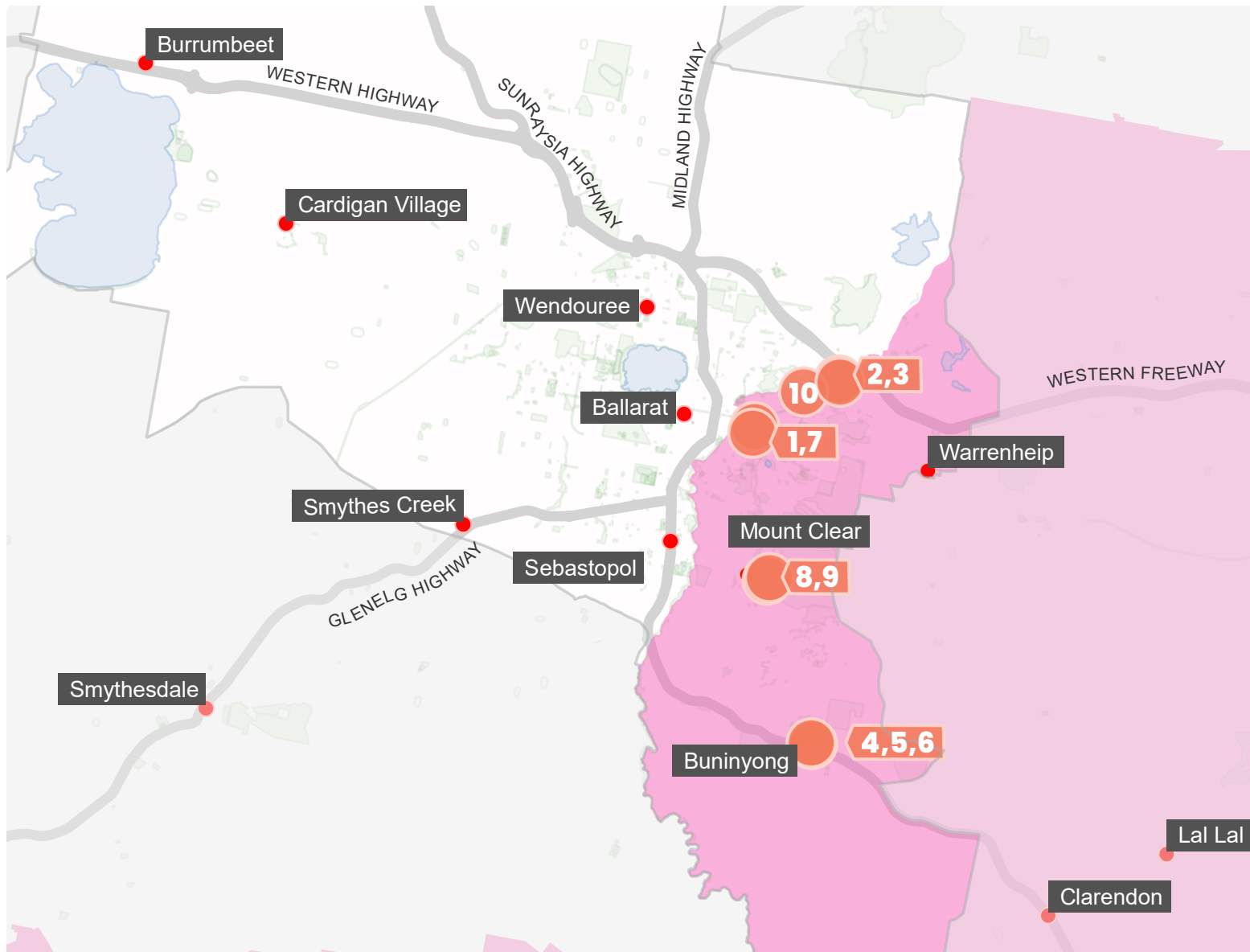
Project Cost \$2 million+

**Investment Needed**

- Up to \$2 million

**City of Ballarat Investment**

- Subject to Council budget processes



Tier 3 projects - Eureka	
1	<b>Ballarat East Town Hall Gardens Restoration</b>
2	<b>Brown Hill Recreation Reserve Cricket Nets</b>
3	<b>Brown Hill Recreation Reserve Oval Redevelopment</b>
4	<b>Buninyong Recreation Reserve Cricket Nets</b>
5	<b>Buninyong Recreation Reserve Electronic Scoreboard</b>
6	<b>Buninyong Recreation Reserve Netball Courts and Lighting</b>
7	<b>Len T Fraser Reserve Regional Skate Park Expansion</b>
8	<b>Mount Clear Recreation Reserve Oval 2 Redevelopment</b>
9	<b>Mount Clear Recreation Reserve Netball Court Redevelopment</b>
10	<b>Russell Square North Oval Redevelopment</b>

*Note: All project costs are subject to inflationary pressures leading to cost escalations*

Evan King, Chief Executive Officer  
 ☎ 5320 5500 ✉ ceo@ballarat.vic.gov.au



**1 Burrumbeet Cricket Club Social Room**

(Page 63)

Project Cost \$250,000

**Investment Needed**

- \$130,000

**City of Ballarat Investment**

- \$120,000

**2 Learmonth Oval Renovation and Oval Lighting**

(Page 63)

Project Cost \$1.6 million

**Investment Needed**

- \$1.6 million

**City of Ballarat Investment**

- Subject to Council budget processes

**3 Miners Rest Splash Park**

(Page 64)

Project Cost \$1.7 million

**Investment Needed**

- Up to \$1.7 million

**City of Ballarat Investment**

- Subject to Council budget processes

**4 Miners Rest Skate Facility**

(Page 64)

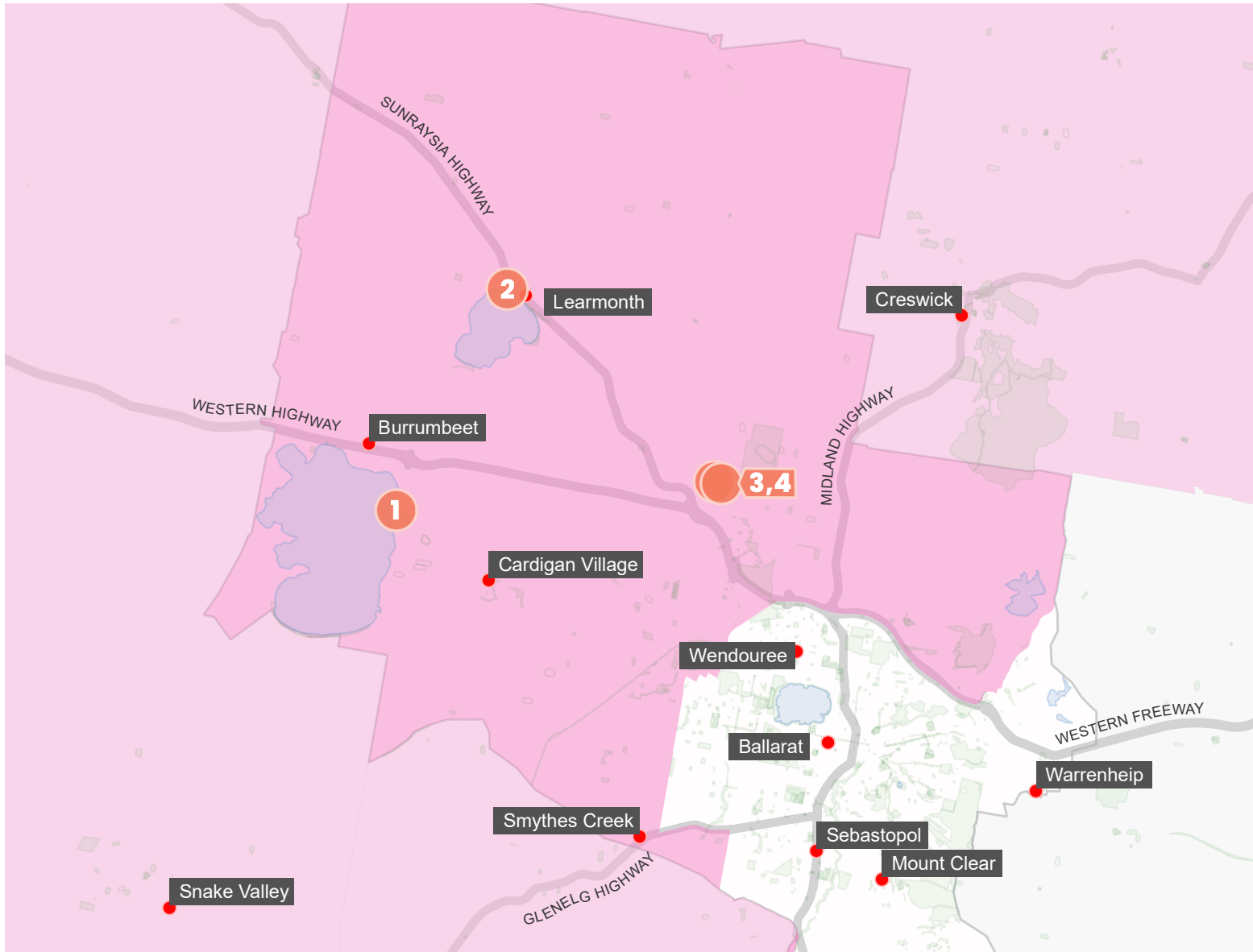
Project Cost \$350,000

**Investment Needed**

- Up to \$350,000

**City of Ballarat Investment**

- Subject to Council budget processes



**Tier 3 projects - Ripon**

- 1** Burrumbeet Cricket Club Social Room
- 2** Learmonth Oval Renovation and Oval Lighting
- 3** Miners Rest Splash Park
- 4** Miners Rest Skate Facility

*Note: All project costs are subject to inflationary pressures leading to cost escalations*

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**1 Ballarat Aquatic and Lifestyle Centre Changing Places Facility (Page 66)**

Project Cost \$400,000

**Investment Needed**

- \$180,000

**City of Ballarat Investment**

- \$220,000

**2 Black Hill Reserve Public Toilets (Page 66)**

Project Cost \$250,000

**Investment Needed**

- Up to \$250,000

**City of Ballarat Investment**

- Subject to Council budget processes

**3 City Oval Change Rooms (Page 67)**

Project Cost \$1 million+

**Investment Needed**

- \$1 million+

**City of Ballarat Investment**

- Subject to Council budget processes

**4 City Oval – New Electronic Scoreboard (Page 67)**

Project Cost \$130,000

**Investment Needed**

- Up to \$130,000

**City of Ballarat Investment**

- Subject to Council budget processes

**5 Doug Dean Reserve Oval Upgrade (Page 68)**

Project Cost \$1.5 million+

**Investment Needed**

- Up to \$1.5 million+

**City of Ballarat Investment**

- Subject to Council budget processes

**6 M.R. Power Park Oval and Lighting/ Pavilion Development (Page 68)**

Project Cost \$4.8 million

- New oval and lighting: \$1.6 million
- Pavilion: \$3.2 million

**Investment Needed**

- Up to \$4.8 million

**City of Ballarat Investment**

- Subject to Council budget processes with potential funding through the Development Contributions Fund

**7 North Oval 2 (Frank Bourke Oval) Facilities and Lighting Upgrades (Page 69)**

Project Cost \$5.5 million

- Changerooms and community facility: Up to \$5 million
- Lighting upgrade: \$500,000

**Investment Needed**

- Up to \$5 million

**City of Ballarat Investment**

- Subject to Council budget processes

**8 Prince of Wales Park Hockey Refurbishment of Changerooms (Page 69)**

Project Cost \$850,000

**Investment Needed**

- Up to \$850,000

**City of Ballarat Investment**

- Subject to Council budget processes

**9 Wendouree (CE Brown Reserve) Oval 2 redevelopment and Lighting (Page 70)**

Project Cost \$1.4 – \$1.6 million+

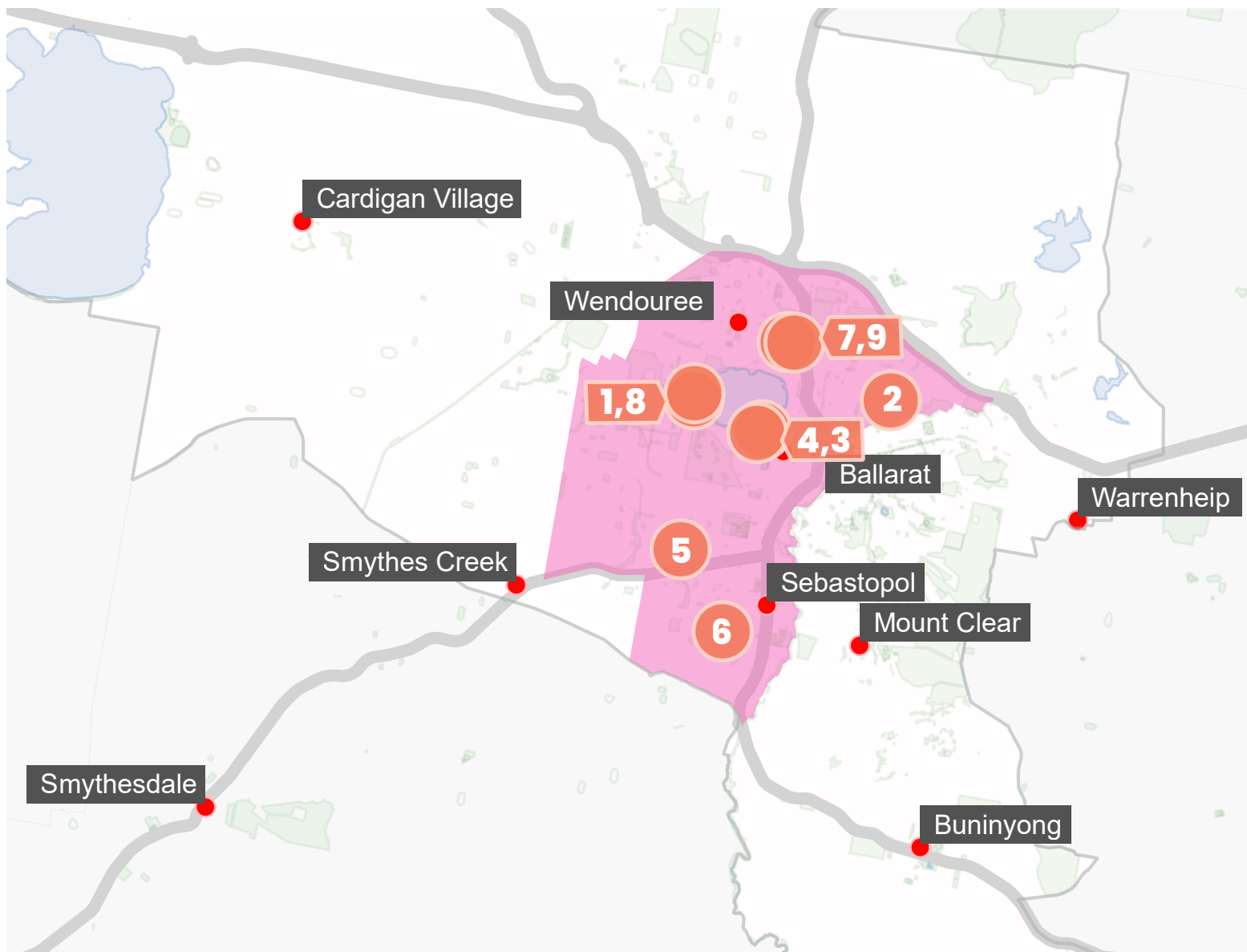
**Investment Needed**

- Up to \$1.6 million+

**City of Ballarat Investment**

- Subject to Council budget processes





Tier 3 projects - Wendouree	
1	Ballarat Aquatic and Lifestyle Centre Changing Places Facility
2	Black Hill Reserve Public Toilets
3	City Oval Change Rooms
4	City Oval - New Electronic Scoreboard
5	Doug Dean Reserve Oval Upgrade
6	M.R. Power Park Oval and Lighting/ Pavilion Development
7	North Oval 2 (Frank Bourke Oval) Facilities and Lighting Upgrades
8	Prince of Wales Park Hockey Refurbishment of Changerooms
9	Wendouree (CE Brown Reserve) Oval 2 Redevelopment and Lighting

*Note: All project costs are subject to inflationary pressures leading to cost escalations*

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